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H2CE

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Joint mission report on establishing a sustainable collaboration network of H2-ready regions

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PP9 Economic and Social Council of the Ústí region
H2CE Project Partnership



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1. H2CE Project and Joint Mission Report on H2CE Network

The H2CE project – *Empowering H2-Ready Regions in Central Europe* – is designed to strengthen the capacity of regional public authorities to actively integrate hydrogen into regional energy systems, spatial planning frameworks and long-term development strategies. The project responds to the increasing importance of hydrogen within the European Green Deal and the EU objective of achieving climate neutrality by 2050.

Hydrogen is expected to play a critical role in decarbonising hard-to-abate sectors, supporting industrial transformation, enabling sector coupling, and enhancing energy system flexibility. However, while significant technological progress and investment initiatives are underway at European and national levels, the regional dimension of hydrogen deployment remains insufficiently structured.

Regional authorities are key actors in:

- Spatial and infrastructure planning,
- Coordination of renewable energy deployment,
- Permitting procedures,
- Industrial development strategies,
- Public transport and mobility planning,
- Alignment of regional investment priorities with national and EU frameworks.

Despite this strategic position, many regional authorities lack coordinated tools, structured cooperation mechanisms and peer-learning environments to proactively embed hydrogen into their planning processes.

The H2CE project therefore combines three complementary dimensions:

1. Development of strategic planning approaches and regional hydrogen strategies;
2. Creation and testing of practical tools supporting system integration and decision-making;
3. Establishment of a sustainable transnational collaboration network of H2-ready regions.

Deliverable 3.1.1- Joint mission report on establishing a sustainable collaboration network of H2-ready regions, focuses on the third dimension. It defines the mission, governance architecture, operational processes and collaboration formats required to initiate, establish and operate a durable and interactive network of H2-ready regions across Central Europe.

2. Rationale and Strategic Justification for the Network

2.1 Structural Rationale

The establishment of the H2CE Collaboration Network is rooted in a clear structural need identified during the project preparation phase. While hydrogen is increasingly positioned as a strategic energy carrier within European policy frameworks, **existing initiatives predominantly focus on:**

- Technological innovation and demonstration projects,
- Investment-driven hydrogen valleys,
- Industrial-scale pilot projects,
- National policy strategies and funding instruments.

This creates a systemic imbalance: technological and financial instruments are advancing rapidly, yet regional planning systems often lack coordinated mechanisms to strategically embed hydrogen into territorial development frameworks.

Regional authorities are not merely regulatory bodies; they are system drivers of hydrogen uptake in terms of initiating efforts for hydrogen friendly ecosystems and subsequent hydrogen integrators. They coordinate infrastructure corridors, allocate land for industrial and energy purposes, align mobility systems, and shape regional economic ecosystems. Without structured support and transnational exchange, hydrogen development risks becoming fragmented, spatially inconsistent and inefficient.

A critical gap therefore exists:

There is no structured and permanent transnational mechanism that empowers regional authorities to integrate hydrogen into regional planning in a coordinated, evidence-based and sustainable manner.

The H2CE Collaboration Network is established to fill this gap by providing a structured cooperation framework focused specifically on the regional governance dimension of hydrogen deployment.

2.2 Strategic Justification

Beyond the structural gap, the network responds to five interrelated strategic needs.

A. Coordinated Regional Energy Transition

Hydrogen infrastructure development requires synchronisation across production, storage, transport, industrial use, mobility applications and renewable energy integration. These elements are spatially distributed and often cross administrative borders.

Without coordination between regions:

- Infrastructure overcapacities or bottlenecks may arise,
- Investment decisions may lack territorial coherence,
- Cross-border synergies may remain underdeveloped,
- Public acceptance challenges may increase.

The network enables alignment of regional hydrogen strategies, promotes interoperability of planning approaches and prevents fragmented territorial development.

B. Capacity Building of Public Authorities

Many regional authorities are at an early stage of hydrogen integration. They require practical tools, methodological guidance and structured access to expertise.

The network supports:

- Development of planning methodologies,
- Exchange of regulatory approaches,
- Dissemination of funding intelligence,
- Strengthening of institutional capacity,
- Peer learning between regions at different maturity levels.

By fostering competence development, the network strengthens the role of public authorities as proactive enablers of the hydrogen transition.

3. Transnational Exchange and Mutual Learning

Hydrogen deployment progresses unevenly across Central Europe. Some regions have developed advanced roadmaps and pilot initiatives, while others are in preparatory stages.

The network facilitates structured knowledge exchange through:

- Peer-to-peer dialogue,
- Transfer of tested governance models,
- Joint development of methodologies,

- Shared learning from pilot and project implementations.

This accelerates innovation diffusion and avoids duplication of effort.

4. Efficient Use of Public Resources

Hydrogen projects often depend on substantial public and private investments. Strategic coordination reduces the risk of isolated investments that lack systemic integration.

Through cooperation, regions can:

- Align strategies with European funding instruments,
- Identify opportunities for joint project development,
- Increase competitiveness in funding calls,
- Embed pilot projects within long-term transformation pathways.

This enhances the effectiveness and impact of financial instruments.

5. Long-Term Sustainability Beyond the Project

Hydrogen system transformation extends well beyond the duration of the H2CE project. It represents a structural transition towards 2030 and 2050 climate targets.

The network is therefore conceived as:

- A durable governance cooperation structure,
- A platform-based knowledge ecosystem,
- A mechanism for continuous strategy update,
- A vehicle for maintaining transnational dialogue beyond project closure.

By institutionalising cooperation and embedding it into regional governance practice, the network ensures continuity and long-term value creation.

3. Governance and Structural Framework

3.1 Governance Structure

A clear, lean and functional governance architecture is essential to ensure the long-term sustainability, operational clarity and strategic direction of the H2CE Collaboration Network. The governance model is designed to provide both strong coordination and flexibility, while avoiding unnecessary institutional complexity.

At the core of the governance structure stands the **Steering Group**, which serves as the **central strategic and coordinating body of the network**. The Steering Group is composed of all H2CE Project Partners, acting as Core Members of the network. Each partner region is represented within this body, ensuring balanced territorial representation across Central Europe.

The Steering Group performs a dual function. First, it provides strategic leadership by defining the overall objectives, priorities and long-term development pathways of the network. **Second, it ensures coordination oversight** by supervising implementation of agreed activities, monitoring progress and ensuring alignment between regional nodes and the transnational level.

Its responsibilities include:

- Setting strategic priorities in line with EU energy and climate objectives;
- Ensuring coherence between regional hydrogen strategies and transnational cooperation activities;
- Overseeing the functioning and evolution of the collaboration platform;
- Validating key decisions, joint initiatives and pilot developments;
- Integrating stakeholder feedback into network refinement.

List of Steering Group members organizations is provided in Annex 1 of this document.

The governance structure is deliberately streamlined to ensure agility and efficiency while maintaining democratic legitimacy and transparency.

In parallel to the Steering Group, each partner region operates as a **Regional Contact Points**. Regional Contact Points act as the operational interface between local hydrogen ecosystems and the transnational network. They are responsible for facilitating collaboration among regional stakeholders, collecting and sharing regional outputs, and supporting implementation of pilots and capacity-building activities.

Regional Contact Points ensure that the network remains grounded in real territorial contexts while benefiting from structured transnational exchange.

List of Regional Contact Point organizations is provided in Annex 3 of this document.

The governance model is guided by the following principles:

- Transparency in decision-making and communication;
- Inclusivity across public authorities, private sector actors, research institutions and civil society;

- Practical implementation focus rather than purely conceptual exchange;
- Alignment with European, national and regional hydrogen strategies;
- Strong reliance on digital cooperation tools as backbone infrastructure.

Through this governance framework, the H2CE Collaboration Network establishes a stable yet adaptable structure capable of supporting long-term cooperation beyond the project lifecycle.

3.2 Coordination and Communication Structure

While the Steering Group ensures strategic direction and overall coordination, operational continuity and communication efficiency are supported through a structured coordination and communication framework.

Steering Group acts as the primary coordinating authority of the network. It oversees implementation of activities, monitors alignment between regional and transnational levels, and ensures that the collaboration platform remains the central operational instrument of the network.

To guarantee effective management of the digital environment and communication flows, a **Platform Administration and Communication Function** is established. This function consolidates technical platform management and communication coordination within one integrated role.

The Platform Administration and Communication Function is responsible for:

- Managing updates and maintenance of the collaboration platform;
- Providing user support and ensuring data governance compliance;
- Curating and structuring uploaded content;
- Coordinating newsletters and stakeholder information flows;
- Supporting dissemination of outputs and events.

The **H2CE Collaboration Platform** serves as the primary communication and interaction channel for the entire network. It functions as:

- A central knowledge repository hosting strategies, tools, guidance documents and pilot results;
- An event coordination and scheduling environment;
- A stakeholder interaction forum;
- A documentation and decision archive ensuring institutional memory.

The platform is not merely a repository but a dynamic collaboration environment that facilitates continuous exchange.

To strengthen outreach and visibility beyond the immediate partnership, the network communication approach includes complementary channels. Social media communication (via LinkedIn) enhances visibility within European hydrogen and energy communities, while each H2CE partner disseminates relevant outputs and updates through its institutional website and communication channels. This ensures regional multiplier effects and coherent messaging across territories.

This coordinated multi-channel communication model ensures:

- Centralised information management;
- Consistent messaging;
- High visibility at transnational level;
- Strong anchoring at regional level.

The integration of coordination and communication functions into a streamlined structure reinforces sustainability while maintaining operational clarity.

4. Membership Structure and Regional Contact Points

4.1 Membership Model

To ensure broad engagement, institutional stability and long-term sustainability, the H2CE Collaboration Network adopts a structured yet flexible membership model. The model distinguishes between three participation levels: **Core Members, Affiliated Members and Stakeholders**. This layered approach ensures strategic leadership, operational depth and broad outreach, while maintaining clarity in decision-making responsibilities.

Core Members

Core Members constitute the institutional backbone of the network. All Project Partners of the H2CE project act as Core Members and are represented in the Steering Group.

Core Members:

- Hold voting rights within the Steering Group;
- Define strategic priorities and long-term objectives;
- Oversee implementation of agreed activities;
- Ensure alignment with European, national and regional hydrogen strategies;
- Safeguard sustainability of the network beyond the project duration.

As public authorities and regional development actors, Core Members provide institutional legitimacy and anchor the network within formal governance structures. Their central role ensures that the collaboration network remains policy-relevant and implementation-oriented.

List of Steering Group members organizations is provided in Annex 1 of this document.

Affiliated Members

Affiliated Members include all Associated Partners of the H2CE project as well as additional institutional actors engaged in hydrogen-related development. While they do not hold formal voting rights within the Steering Group, they contribute substantial expertise, regional anchoring and sectoral knowledge.

Affiliated Members may include:

- Business and industry representatives;
- Research and innovation institutions;
- Energy agencies and clusters;
- Business support organisations;
- Sectoral associations;
- Regional development agencies.

Affiliated Members actively participate in working groups, consultations, pilot activities and capacity-building formats. They contribute knowledge and experience through the collaboration platform and support the practical implementation of network objectives. By integrating Affiliated Members, the network ensures that strategic discussions are informed by practical, technological and market-based perspectives.

List of Affiliated Members' organizations is provided in Annex 2 of this document.

Stakeholders

Stakeholders represent a broader circle of actors connected to the network but not formally embedded in its governance structure. This group enhances inclusiveness and strengthens the network's ecosystem dimension.

Stakeholders may include:

- Independent experts and advisors;
- Additional municipalities and public authorities;

- Companies and sectoral organisations;
- Financial institutions;
- Educational and training providers;
- Civil society organisations.

Stakeholders are regularly informed about network activities through the collaboration platform and periodic newsletters. They have access to public outputs and selected platform functionalities and may participate in workshops, annual forums and consultation processes.

The inclusion of Stakeholders ensures openness, transparency and adaptability of the network while maintaining governance clarity.

List of Stakeholders (either experts, or organizations) is regularly updated on <https://www.h2ce.eu/> within Community section.

4.2 Regional Contact Points

Each Project Partner acts as a **Regional Contact Point** within its respective country or region. Regional Contact Points serve as the primary interface between the transnational network and regional hydrogen ecosystems.

Their responsibilities include:

- Coordinating stakeholder engagement at regional level;
- Mobilising local actors to participate in network activities;
- Reporting regional developments and outputs to the Steering Group;
- Facilitating onboarding of new members and stakeholders;
- Ensuring two-way communication between regional actors and the transnational governance structure.

Regional Contact Points play a critical operational role in ensuring that the collaboration network remains territorially grounded and responsive to regional needs. They translate transnational strategic discussions into regional action and bring local insights back to the network level.

Through this decentralised but coordinated structure, the H2CE Collaboration Network achieves both territorial proximity and transnational coherence.

5. Operational Processes

To ensure that the H2CE Collaboration Network functions effectively, transparently and sustainably, clearly defined operational processes are established. These processes regulate onboarding, communication and knowledge exchange, as well as decision-making procedures. Together, they provide the functional backbone of the network and support its long-term institutionalisation.

5.1 Onboarding Process

The network adopts a structured and transparent onboarding procedure to integrate new Affiliated Members and Stakeholders. The process ensures openness while safeguarding alignment with the network's objectives and governance principles.

The onboarding process consists of three main stages:

- First, interested organisations or experts express their interest either through the collaboration platform or via the relevant Regional Contact Point. This expression of interest includes a short description of the organisation's profile, expertise and motivation for joining the network.
- Second, the Steering Group reviews the application (in case of Core/Affiliated membership) to ensure consistency with the mission and strategic priorities of the network. Where necessary, consultation with the respective Regional Contact Point takes place to assess regional relevance and potential contribution. In case of Stakeholder membership review, Regional Contact Point makes the decision.
- Third, approved applicants receive orientation information outlining governance principles and participation rules. Following registration, they gain access to the collaboration platform and are integrated into relevant working groups or communication channels, if required.

This onboarding procedure ensures transparency, inclusiveness and strategic coherence.

5.2 Communication and Knowledge Exchange

Effective communication is essential for maintaining engagement across regions and sectors. The H2CE Collaboration Network therefore implements a multi-layered communication process combining digital and physical interaction formats.

At transnational level, annual network meetings are organised to review progress, exchange insights and coordinate future activities. These meetings may be conducted in hybrid or fully virtual formats to ensure accessibility and cost efficiency.

The collaboration platform functions as the central digital environment for knowledge exchange. It provides structured access to:

- Regional strategies and action plans;
- Planning tools and methodologies;
- Pilot project documentation;
- Guidance documents and thematic studies;
- Meeting documentation and decision logs.

Periodic newsletters complement platform communication by summarising key developments, highlighting best practices and announcing upcoming events. These newsletters are distributed to Core Members, Affiliated Members and registered Stakeholders. Through this integrated communication system, the network ensures consistency, transparency and sustained interaction across participating regions.

5.3 Decision-Making Process

A structured decision-making process guarantees legitimacy, efficiency and accountability within the network.

Strategic decisions – including adoption of new priorities, governance adjustments or endorsement of joint initiatives – are taken by the Steering Group. Decisions are typically prepared through prior consultation at regional level to ensure alignment and ownership.

For issues affecting a broader range of participants, Affiliated Members may be invited to provide feedback during consultation periods. This consultative approach enhances inclusiveness while preserving clear governance responsibilities.

All key decisions are documented and archived within the collaboration platform. This creates institutional memory and ensures traceability of governance actions.

Operational decisions related to day-to-day platform management, event organisation and communication activities are coordinated on regional level. Through clearly defined decision-making pathways, the network maintains both strategic clarity and operational agility.

6. Collaboration and Interaction Formats

The H2CE Collaboration Network is designed as a pragmatic, digitally driven cooperation structure. Its interaction model prioritises efficiency, accessibility and long-term sustainability over resource-intensive physical activities.

The core principle of collaboration within the network is continuous digital exchange, supported by structured but lightweight coordination mechanisms.

6.1 Core Digital Collaboration Framework

The **H2CE Collaboration Platform** serves as the primary and continuous interaction environment of the network. It is the central operational backbone and replaces the need for frequent physical meetings.

The platform enables:

- Structured exchange of regional strategies and action plans;
- Sharing of tools, guidance documents and planning methodologies;
- Publication of updates and announcements;
- Storage of joint outputs and project concepts.
- Contact point, including list of Stakeholders, within Community section.
-

The platform ensures institutional memory, transparency and accessibility across all participating regions. Digital interaction is considered the default mode of cooperation, ensuring low administrative burden and long-term feasibility beyond project funding.

6.2 Annual Online Network Meeting

To maintain strategic alignment and personal interaction among members, the network will organise **an annual online meeting**.

This meeting will:

- Bring together Core Members (Project Partners);
- Invite Affiliated Members (Associated Partners);
- Include selected Stakeholders when relevant to the agenda.

The Annual Online Meeting will focus on:

- Reviewing progress of the network;
- Presenting key regional developments;
- Identifying emerging cooperation opportunities;
- Discussing potential joint project initiatives;
- Agreeing on priority themes for the following year.

The meeting format will remain virtual to ensure inclusiveness, cost-efficiency and accessibility. No permanent annual physical forum is foreseen.

6.3 Ad Hoc Expert Working Groups

Rather than maintaining permanent thematic working groups, the network will establish **ad hoc Expert Working Groups** only when specific needs arise.

Such working groups may be created in response to:

- Preparation of joint project applications;
- Emerging funding opportunities;
- Specific regulatory or planning challenges;
- Technical questions related to hydrogen integration tools;
- Requests from member regions.

Expert Working Groups will:

- Operate digitally;
- Have a clearly defined mandate and timeframe;
- Deliver a specific output (e.g., concept note, methodology draft, project proposal).

Once their task is completed, the group will be dissolved. This flexible model ensures responsiveness while avoiding structural complexity.

6.4 Joint Project Development and Selected Joint Pilots

The H2CE Collaboration Network primarily aims to facilitate the hydrogen uptake among its members. At the same time, the network remains open to the implementation of **selected joint pilot activities/projects**, where strategically relevant and resource-feasible.

The network will serve as a structured platform for:

- Identifying shared strategic interests among regions;
- Matching complementary regional competencies and expertise;
- Developing joint concept notes for EU, macro-regional or national funding programmes;
- Forming consortia for follow-up projects and long-term cooperation initiatives.

Joint project development may focus on areas such as:

- Hydrogen infrastructure planning methodologies and tools;
- Capacity-building and training initiatives for public authorities;
- Governance and policy experimentation models;
- Digital platform enhancement and interoperability;
- Cross-border hydrogen value chain coordination.

In addition to project preparation, the network may initiate **targeted joint pilot activities**, particularly where:

- Multiple regions share a comparable planning challenge;
- A methodology or tool developed within H2CE requires testing in different territorial contexts;
- Funding opportunities allow for coordinated experimentation.

Such joint pilots will remain proportionate in scope and aligned with available resources. They are not intended to become large-scale infrastructure investments but rather structured testing, demonstration or methodological application activities.

By combining joint project preparation with the possibility of selected pilot cooperation, the network maintains strategic ambition while ensuring operational realism and long-term sustainability.

7. Evaluation and Refinement

The H2CE Collaboration Network is conceived as a dynamic and adaptive structure. Its effectiveness depends not only on clearly defined governance and operational processes, but also on continuous evaluation and refinement based on stakeholder feedback and practical experience.

Evaluation within the network focuses on three key dimensions:

1. Relevance and proportionality of cooperation formats;
2. Usability and effectiveness of the digital collaboration platform;
3. Added value generated for participating regions and stakeholders.

The evaluation approach is designed to remain light, practice-oriented and aligned with the network's lean governance model.

7.1 Continuous Improvement Mechanism

The network applies a continuous improvement approach to ensure ongoing relevance and effectiveness.

This mechanism includes:

- An annual reflection during the online network meeting;
- Collection of structured and informal feedback from Core and Affiliated Members;
- Periodic review of collaboration platform functionality and usability;
- Adjustment of working formats based on participation levels and identified needs.

The Steering Group will periodically assess whether:

- Governance arrangements remain efficient and proportionate;
- Communication processes ensure sufficient engagement;
- Collaboration formats support concrete outputs;
- Joint project development activities align with emerging opportunities.

Through this structured yet flexible evaluation approach, the H2CE Collaboration Network ensures responsiveness to evolving regional needs and external developments.

8. Conclusions

Deliverable 3.1.1 establishes the mission, governance structure, operational processes and collaboration formats of the H2CE Collaboration Network of H2-ready regions. It defines a realistic and proportionate framework for sustained transnational cooperation focused on strengthening the role of regional authorities in hydrogen system integration.

The analysis conducted during the project preparation phase and validated through regional stakeholder workshops confirms the necessity of structured cooperation at regional level. While hydrogen development is advancing technologically and financially, regional public authorities require coordinated support to strategically embed hydrogen into spatial planning, infrastructure coordination and long-term development strategies.

The H2CE Collaboration Network addresses this gap by creating:

- A lean governance structure centred on the Steering Group;
- A digitally anchored collaboration environment through the H2CE Collaboration Platform;
- A layered membership model ensuring clarity of roles and inclusiveness;
- Demand-driven interaction formats focused on annual online coordination, ad hoc expert groups and joint project development;
- A structured but light evaluation mechanism allowing continuous refinement.

The network is deliberately designed to avoid excessive institutional complexity. It does not rely on permanent physical working structures, recurring study visits or resource-intensive coordination mechanisms. Instead, it prioritises:

- Digital cooperation as the default interaction mode;
- Strategic alignment rather than operational duplication;

- Joint project preparation and selected pilots as concrete cooperation outputs;
- Flexibility and responsiveness to emerging funding and policy opportunities.

By combining strategic coordination with operational realism, the H2CE Collaboration Network provides a sustainable framework for transnational exchange among regional authorities and hydrogen ecosystem actors in Central Europe.

The network contributes to:

- Improved integration of hydrogen into regional planning frameworks;
- Enhanced coordination across territories;
- Strengthened institutional capacities;
- Better alignment with European climate and energy objectives.

With clearly defined governance structures, proportionate collaboration formats and a strong digital backbone, the H2CE Collaboration Network establishes a practical and future-oriented mechanism for empowering H2-ready regions.

Annex 1 List of Steering Group members organizations

No	Organisation Name	Abbreviation	Country / City	Contact Person	Contact Email
1	Joint Spatial Planning Department Berlin-Brandenburg	JSPD	Germany - Potsdam	Mr Pedro Brosei	pedro.brosei@gl.berlin-brandenburg.de
2	Regional Development Agency Northwestern Brandenburg	REG	Germany- Neuruppin	—	—
3	City and Regional Utilities Lübben (Spreewald) GmbH	SUW	Germany- Lübben	—	—
4	Energy Agency of Styria	EASt	Austria - Graz	Mr Harald Messner	harald.messner@ea-stmk.at
5	Foundation “Dumni z Lubina”	FDL	Poland - Lubin	Mr Robert Pudetko	robertpudetko@dumnizlubina.pl
6	Institute for Transport and Logistics Foundation	ITL	Italy - Bologna	Mr Luca Simone	luca.simone@fondazioneitl.org
7	Regional Union of Chambers of Commerce of Veneto Region	UCV	Italy - Marghera (Venice)	Ms Roberta Lazzari	roberta.lazzari@eurosportelloveneto.it
8	The Pomorskie Voivodeship	POM	Poland - Gdańsk	Mr Łukasz Dąbrowski	l.dabrowski@pomorskie.eu
9	Economic and Social Council of the Ústí Region	ESC-UR	Czech Republic - Most	Mr Karel Tichý	tichy@hsr-uk.cz
10	City of Zagreb	ZG	Croatia - Zagreb	Mr Marko Kučan	marko.kucan@zagreb.hr

11	North-West Croatia Regional Energy and Climate Agency	REGEA	Croatia - Zagreb	Mr Hrvoje Maras	hmaras@regea.org
12	Institute for Public Service Development	IPSD	Slovakia - Bratislava	Mr Martin Guba	martin.guba@iavs.sk

Annex 2 List of Affiliated Members' organizations

Commented [MG1]: Will be updated

No.	Organisation Name	Country / City
1	Hydrogen Europe	Belgium - Brussels
2	Industrie- und Handelskammer zu Berlin (IHK Berlin)	Germany - Berlin
3	Landkreis Elbe-Elster	Germany - Herzberg (Elster)
4	Landkreis Havelland	Germany - Nauen
5	Landkreis Spree-Neiße	Germany - Forst (Lausitz)
6	Amt für regionale Landesentwicklung Braunschweig	Germany - Braunschweig
7	Regionale Planungsgemeinschaft Prignitz-Oberhavel	Germany - Neuruppin
8	Clust-ER Greentech - Energia e Sviluppo sostenibile	Italy - Bologna
9	European Network of Logistics Competence Centres (ENLoCC)	Italy - Bologna
10	Regione Emilia-Romagna - Direzione Generale Cura del Territorio e dell'Ambiente	Italy - Bologna
11	Dolnośląski Fundusz Rozwoju sp. z o.o.	Poland - Wrocław
12	Instytut Rozwoju Terytorialnego (Institute for Territorial Development - IRT)	Poland - Wrocław
13	Regionalna Izba Gospodarcza	Poland - Gdańsk
14	ecoplus. Die Wirtschaftsagentur des Landes Niederösterreich	Austria - St. Pölten
15	Standortagentur Tirol GmbH	Austria - Innsbruck
16	Amt der Steiermärkischen Landesregierung, Fachabteilung Energie und Wohnbau	Austria - Graz

Annex 3 List of Regional Contact Point organizations

Commented [MG2]: Will be updated

Country	Organisation	Webpage	City	Contact Person	Contact Email
Germany	Joint Spatial Planning Department Berlin-Brandenburg	www.gl.berlin-brandenburg.de	Potsdam	Mr Pedro Brosei	pedro.brosei@gl.berlin-brandenburg.de
Austria	Energy Agency of Styria	www.ea-stmk.at	Graz	Mr Harald Messner	harald.messner@ea-stmk.at
Poland	Foundation "Dumni z Lubina"	www.dumnizlubina.pl	Lubin	Mr Robert Pudetko	robertpudetko@dumnizlubina.pl
Poland	The Pomorskie Voivodeship	www.pomorskie.eu	Gdańsk	Mr Łukasz Dąbrowski	l.dabrowski@pomorskie.eu
Italy	Institute for Transport and Logistics Foundation	www.fondazioneitl.org	Bologna	Mr Luca Simone	luca.simone@fondazioneitl.org
Italy	Regional Union of Chambers of Commerce of Veneto Region	www.eurospordelloveneto.it	Marghera (Venice)	Ms Roberta Lazzari	roberta.lazzari@eurospordelloveneto.it
Czech Republic	Economic and Social Council of the Ústí Region	www.hsr-uk.cz	Most	Mr Karel Tichý	tichy@hsr-uk.cz
Croatia	City of Zagreb		Zagreb	Mr Marko Kućan	marko.kucan@zagreb.hr
Croatia	North-West Croatia Regional Energy and Climate Agency		Zagreb	Mr Hrvoje Maras	hmaras@regea.org

Slovakia	Institute for Public Service Development	www.irvs.sk	Bratislava	Mr Martin Guba	martin.guba@irvs.sk
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