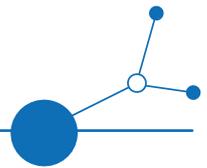




ACTION PLAN of Ostrava Metropolitan Area January 2026



1. Executive Summary

The Action Plan for the Ostrava Metropolitan Area (OMA) defines five complementary actions aimed at strengthening metropolitan cooperation, governance capacity, and strategic coordination.

It builds on outcomes of the MECOG-CE project, stakeholder priorities, and recommendations from the European Urban Initiative (EUI) Peer Review.



Pic. 1: The Ostrava Metropolitan Area (ITI territory) on the background of the Moravian-Silesian Region

The **first action** introduces an innovative metropolitan prototyping approach to discuss the socio-economic or spatial development of housing estates and enabling the transfer of innovative solutions across cities.

The **second and fourth actions** focus on key structural elements: raising awareness of metropolitan cooperation among the public and stakeholders and strengthening evidence-based governance through a metropolitan data platform and an improved indicator system.

The **third action** provides systematic capacity building for cities by collecting feedback on local needs and creating partnerships and forums for mutual learning.

The **fifth action** supports thematic metropolitan cooperation through the joint collaboration on preparing the Sustainable Urban Mobility Plan (SUMP) for the Ostrava urban node with metropolitan reach.

Together, these actions form a **coherent framework to enhance collaboration, resilience, and sustainable development** across the metropolitan area.

By combining innovation-oriented prototyping, capacity building, strategic communication, data-driven governance, and integrated mobility planning, the Action Plan moves beyond fragmented local responses toward a **functional metropolitan system**.

It reflects worldwide trends toward **polycentric development, collaborative governance, open data, and citizen-centred urban regeneration**.

The issue of housing estates addresses the need for **inclusive, resilient** neighbourhoods, while strengthened metropolitan awareness and cooperation respond to increasing interdependence across administrative borders.

Investments in **shared knowledge**, indicators, and mobility planning prepare the region for climate, demographic, and economic transformation.

Collectively, the actions create a **scalable metropolitan framework** that enhances adaptability, competitiveness, and long-term resilience in an increasingly connected global urban context.

2. Introduction

Name of the action	Description, justification	Type
1. Metropolitan prototyping for housing estates	Implementation of the Ostrava´s New solution, as designed in the MECOG-CE project.	New solution
2. Strengthening the awareness of metropolitan cooperation	Raising public awareness on metropolitan cooperation in the Ostrava Metropolitan Area & promoting a closer cooperation between the cities involved in the Metropolitan Cooperation Working Group. Recommended by the EUI Peer Review.	Structural element
3. Systematic support for cities in the Ostrava Metropolitan Area, capacity building	Collection of feedback on the needs of the cities involved in the Metropolitan Cooperation Working Group, creation of a partnership/forum with possibility of mutual learning and knowledge deepening. Recommended by the EUI Peer Review. A prioritised action based on the stakeholders´ needs.	Metropolitan cooperation (process approach)
4. M&E, indicator system, metropolitan data platform	Implementation of the metropolitan data platform, improvement of the indicator system. Recommended by the EUI Peer Review and by the "Strategy for Strengthening Metropolitan Cooperation and Governance in Central Europe".	Structural element
5. SUMP for the Ostrava urban node with metropolitan reach	Cooperation on the elaboration of a Sustainable urban mobility plan for the Ostrava urban node with the functional urban area (Ostrava Metropolitan Area). A prioritised action based on the stakeholders´ needs.	Metropolitan cooperation (thematic approach)

The **Action Plan for the Ostrava Metropolitan Area (OMA)** responds to shared metropolitan challenges by strengthening cooperation, governance capacity, data-driven decision-making, and strategic planning across a polycentric urban region. Building on the Integrated Territorial Strategy of the OMA (2021-2027), the Strategy Development Plan of the City of Ostrava (2024-2030), and recommendations from the European Urban Initiative (EUI) Peer Review (May 2025), the Action Plan defines five mutually reinforcing actions designed to enhance metropolitan resilience, functionality, and attractiveness.

Action 1 - Metropolitan prototyping for housing estates addresses the widespread need to improve the quality of public space and social cohesion in housing estates across the OMA. Pilot activities, notably in the Dubina housing estate, revealed common challenges such as social anonymity, declining public space quality, and limited community infrastructure. The action introduces a metropolitan prototyping approach: local challenges are jointly mapped, prototype solutions are co-designed by multi-sector stakeholders, piloted in selected municipalities, and subsequently scaled up into metropolitan-level concepts or guidelines. Ostrava, as the ITI Strategy Holder, acts as a facilitator and knowledge-transfer hub, ensuring adaptability to local contexts while fostering shared solutions across the metropolitan area.



Pic. 2: A survey action in the housing estate of Dubina, Ostrava

Action 2 - Strengthening Awareness of Metropolitan Cooperation focuses on building a shared metropolitan identity and increasing awareness of the benefits of cooperation beyond administrative boundaries. Given OMA's polycentric structure and its cross-border functional links with Poland and Slovakia, this action emphasizes coordinated communication, joint promotion, and the systematic integration of metropolitan topics into local marketing, public events, and media channels. The primary target groups for communication and marketing outputs include the general public, experts, and political representatives. The goal is to position the OMA as a coherent, competitive, and visible metropolitan region capable of attracting investment, talents, and visitors.

Action 3 - Systematic Support and Capacity Building for OMA Cities responds directly to the needs expressed by member cities of Metropolitan Cooperation Working Group and to EUI Peer Review recommendations. This action establishes a structured mechanism for continuous feedback collection, thematic partnerships, and knowledge exchange among municipal staff in member cities. Through targeted seminars, shared tools, templates, and expert inputs, cities will strengthen their capacity in areas such as public space management, housing, transport, procurement, and strategic planning. The action aims to ensure that all participating cities can effectively benefit from metropolitan cooperation and contribute to its success.

Action 4 - Monitoring & Evaluation, Indicator System, and Metropolitan Data Platform strengthens the analytical and governance backbone of metropolitan cooperation. It includes the creation of an open metropolitan data platform and the development of a coherent indicator system linked to the integrated OMA strategy. These tools will improve transparency, enable evidence-based policymaking, and support systematic monitoring of metropolitan progress. The ITI Manager's team will lead the implementation, with metropolitan partners actively involved as users and reviewers of outputs.

Action 5 - Sustainable Urban Mobility Plan (SUMP) for the Ostrava Urban Node with Metropolitan Reach addresses new EU regulatory requirements under the revised TEN-T Regulation, which mandates a SUMP covering the functional urban area by 2027. Given tight deadlines, this action prioritizes structured cooperation among metropolitan stakeholders through the Metropolitan Cooperation Working Group. The resulting SUMP will align transport planning across the agglomeration, ensuring compliance, efficiency, and long-term sustainability.

Across all actions, implementation relies primarily on existing institutional capacities, municipal budgets, and ITI-related resources, with limited need for new investments. Monitoring is embedded through regular Regional Stakeholder Meetings (RSMs) and the follow-up Metropolitan Cooperation Working Group and clearly defined KPIs. Identified risks, mainly related to coordination complexity and capacity constraints, are mitigated through transparent communication, political engagement, and adaptive governance. Together, the five actions form a **coherent framework to deepen metropolitan cooperation, enhance strategic capacity, and support balanced, sustainable development** across the Ostrava Metropolitan Area.

3. List of Actions

3.1. ACTION 1 - Metropolitan prototyping for housing estates

3.1.1. Needs Assessment

The **Integrated Territorial Strategy of the Ostrava Metropolitan Area (OMA)** for 2021-2027, adopted in June 2022, identifies the need to upgrade public spaces, including the green infrastructure (parks, squares, town squares, town avenues and street spaces, housing estates).

The **Strategy Development Plan of the City of Ostrava for 2024-2030** states in its analytic part that the city successively launches programmes for community work in housing estates. In the three biggest city districts, participative budgets are used for supporting local citizens' projects. Nevertheless, an emotional mapping technique in the data collection process showed that places with a negative score in terms of comfortability are sometimes situated in housing estates.

Ostrava's **pilot action in Dubina**, as conducted within the MECOG-CE work package 2, proved that the Dubina housing estate faces challenges, such as anonymity, a lack of spaces for community building, an allegedly increasing use of drugs, the phenomena of renting apartments to socially disadvantaged citizens for unfair prices or the decreasing quality of public space. The findings and results of this pilot action were continuously shared with other key cities of the OMA. It turned out that Ostrava is by far not the only OMA city facing this type of problems. The need to discuss the socio-economic or spatial development of housing estates became obvious, what differs from city to city is only the scope and severity of this challenge.

3.1.2. Stakeholder Engagement and Governance

The OMA is a **polycentric metropolitan area**, without a firm governance structure, with Ostrava being the largest city and fulfilling the role of the Holder of the Integrated Territorial Strategy for the OMA. The towns and cities in the functional urban area around Ostrava and five other core cities are covered by the ITI tool and gather in bodies and meetings organized by Ostrava as the ITI Strategy Holder.

All key cities of the OMA were invited to be involved and to participate in course of piloting the socio-economic or spatial development in Dubina during the MECOG-CE project. The outcomes were shared with them. They also were invited and engaged in **Regional Stakeholder Meetings (RSM)**, launched first for the purposes of the MECOG-CE project, but soon becoming a stable element of the cooperation between the larger OMA cities.

The outcome of the RSMs - no matter if before, during or after the PA in Dubina - clearly displayed and proved the interest of the OMA cities in the topic of the socio-economic

or spatial development of housing estates and their motivation to **share knowledge and good practices**. On June 26, 2025, the RSM participants recommended to integrate the topic of housing estates into this Action Plan (AP). This recommendation resulted from an on-spot survey during the RSM, which followed a presentation and explanation of the MECOG-CE AP and its purpose.



Pic. 3: A Regional Stakeholder Meeting of the Ostrava Metropolitan Area

3.1.3. Implementation

The implementation will reflect the practical needs of the OMA partners and actual challenges. Ostrava, as the OMA's best equipped and interconnected city, bearing also the responsibility of the ITI Strategy Holder, will not only respond to the partners' calls for support and for the exchange of experiences, Ostrava will furthermore use its current data analysis or surveys at the metropolitan and local levels, navigate the partners in workshops, or map the partners' needs in working groups.

In the **first phase** - at the Metropolitan Cooperation Working Group - the city of Ostrava, as a partner with experience from the Dubina pilot project, will take initial steps to promote the project and attract other cities to transfer this pilot project to their

territories. The launch is planned in 2026, the action has started by motivating the cities/towns to join this action in February 2026.

In a **second phase** (first round 2-4Q/2026), multi-sector stakeholders from the respective city, comprising specialists, politicians, civic activists, and engaged citizens, will collaborate to design metropolitan-scale prototype solutions for the challenges identified under step 1. All involved parties will be engaged through interdisciplinary workshops. The entity responsible for this second phase will be the respective city (the city facing a challenge and planning to conduct the prototyping in the third phase). Ostrava will provide methodological guidance.

In a **third phase** (first round 2027-28), prototypes will be piloted in selected municipalities. Local feedback will help to evaluate and adapt the metropolitan solution to specific local conditions. The entity responsible for this third phase will be the city conducting the prototyping activities. Ostrava will provide methodological guidance.

Finally (parallel with third phase), **upgraded solutions** will be set up into the metropolitan level in form of a concept, strategy, or guidelines that address the metropolitan challenge and can be applied across the metropolitan area. These methodological guidelines will contain practical recommendations and will be based on experiences from several pilot actions in the Metropolitan Area. This part will be conducted by the City of Ostrava.

3.1.4. Funding & Resource Mobilization

As this Action is not necessarily based primarily on investments, no extensive resources will be needed. Personal capacities of the involved municipality will be used - up to 1,0 FTE for 9 months of each prototyping. Financing from municipal budgets might prevail. The external study (feasibility study, external expertise etc.) will be ordered by the piloting city (estimated costs up to 200 thousand CZK per study). In case of small-scale investments (on-site adaptations), the estimated limit is 1 mil. CZK per pilot action. Personal capacities of City of Ostrava for methodological guidance and final metropolitan guideline are part of municipal budget of City of Ostrava, organising WGs of ITI Technical Assistance.

3.1.5. Monitoring and Evaluation

The progress of activities, performed under the Action 1, will periodically be monitored in the RSM/MCWG, where the OMA partners will be provided with the opportunity to name their challenges, to express their needs and to reflect the common activities.

KPI #1: 2 RSMs per year with the socio-economic or spatial development of housing estates as an item on the RSM agenda

KPI #2: 1 Improved urban neighbourhood / year

3.1.6. Challenges & Risk Mitigation

A possible risk might consist in delays or conflicts caused by the complexity of the cooperation between different municipalities with different set-ups and mindsets.

This risk will be prevented by an open and sincere communication.

3.2. ACTION 2 - Strengthening the Awareness of Metropolitan Cooperation

3.2.1. Needs Assessment

The Integrated Territorial Strategy of the Ostrava Metropolitan Area (OMA) for 2021-2027, adopted in June 2022, notes that regional and local authorities must **work together and break down administrative boundaries**. The Strategy underlines the importance of the metropolitan cooperation, emphasises the need to be aware of the metropolitan dimension and to strengthen it.

The Strategy Development Plan of the City of Ostrava for 2024-2030 states in its analytic part that Ostrava should interconnect more with the surrounding OMA cities to **strengthen the metropolitan role and functions of Ostrava** as an economic leader of the region. The interconnection should not stop at the city's boarder and should even go beyond the limits of the OMA. Via the metropolitan cooperation, the OMA and the broader region should **interconnect and interfere** with the world in terms of transportation, communication and information.

More specific goals are to increase the effectiveness and efficiency of the governance, to implement innovative trends (such as digitalization or modern urbanism), to ensure a balanced development and to build a positive image, so that Ostrava and its metropolitan area become an attractive destination for entrepreneurs, students, tourists, for visitors and for people willing to settle down here.

3.2.2. Stakeholder Engagement and Governance

Whereas Ostrava is the political and administrative centre of the OMA and the biggest industrial and business hub of the region, the OMA is in fact polycentric in terms of production, allocation of businesses, workforce and workplaces, in terms of transportation or infrastructure. In wider context the interconnections cross the state borders and interfere with the **neighbouring regions in Poland and Slovakia**, mainly with the Upper Silesian metropolitan structures, demographic and economic capacity in Poland.

No matter, if we refer to job-commuting, to economic development or to attracting investors: it is a vital necessity that all metropolitan stakeholders cooperate with the aim to define a more ambitious concept of metropolitan cooperation.

Ostrava as the OMA's centre, as well as the OMA as a metropolitan area on a geographical and transportation crossroad in Central Europe deserve the **redefine their roles as a border-crossing metropolis**, without being strictly limited by administrative boundaries. In contrary, the OMA must be perceived through its functions as a crucial element in the context of Czechia, Europe and in global context.

To make this vision real, the metropolitan partners and stakeholders must be made aware that only coherent, confident and cooperative metropolitan areas can manage to be **visible for investors**, to attract **well-educated migration** and to **place their priorities on European and global agendas**.

The necessity of metropolitan cooperation must be **clearly formulated and communicated**. The awareness of the metropolitan dimension must be strengthened so that partners and stakeholders start to think and act accordingly.

Primary audience is the broad public, experts, politicians.

3.2.3. Implementation

There will be established internal team within City of Ostrava for promotion and communication of "metropolitan" topics (1Q/2026).

The internal team sets-up communication strategy and the possible role of other cities in Metropolitan Cooperation Working Group (2-3Q/2026).

Meetings between the relevant departments of the OMA cities will be organised to:

- **investigate the possibility to include promotional or communication activities** (e.g. information stands, workshops or discussions) into the frame of local festivals,
- **analyse the calendars of events** to identify potential "stages" (events) to hold communication or promotional activities,
- **place the metropolitan topics on the agendas of the marketing departments** with the goal to fit them into the schedule of posts to be published on social media, webpages, in press releases or other communication outputs,
- **analyse, how to communicate metropolitan topics** towards the broader public,
- **analyse, how to proactively communicate them towards the metropolitan partners** in terms of marketing,
- **cooperate via nation-wide or supranational communication channels** (e.g. the internet communication channels of the EUI Czechia contact point or Ministry for Regional Development / MOA Platform).

There will be communication activities of Ostrava Metropolitan Area provided by internal communication team of City of Ostrava and other partners (from 3Q/2026 onwards).

3.2.4. Funding & Resource Mobilization

As this Action is not based on investments, no extensive resources will be needed (0,5 FTE, communication strategy prepared partly in-house). Personal capacities of the

involved cities will be used. Financing from municipal budgets (thousands of CZK) or via the ITI tool (50 thousand CZK) might prevail.

3.2.5. Monitoring and Evaluation

The progress of activities will periodically be monitored in the RSM / Metropolitan Cooperation Working Group (MCWG), where the OMA partners will be provided with the opportunity to name their challenges, to express their needs and to reflect the common activities.

KPI #	Timeframe	Target	Description
KPI 1	Per year	2 meetings	Meetings to draft and launch a common communication plan for the OMA (participants: specialists in marketing, city promotion, or local development from the OMA cities)
KPI 2	Per year	3 posts	Posts in Ostrava communication channels on metropolitan cooperation
KPI 3	Per month	3 posts	Posts on the ITI Facebook profile focused on metropolitan opportunities and challenges
KPI 4	Per year	2 presentations	Presentations at festivals, conferences, or trade fairs with participation of OMA representatives to promote its metropolitan mission and activities

3.2.6. Challenges & Risk Mitigation

A possible risk might consist in delays or conflicts caused by the complexity of the cooperation between different municipalities with different set-ups and mindsets.

This risk will be prevented by an open and sincere communication.

3.3. ACTION 3 - Systematic support for cities in OMA, capacity building

3.3.1. Needs Assessment

The prerequisite for the successful implementation of the Integrated Territorial Strategy for the Ostrava Metropolitan Area 2021-2027 is a **well-functioning metropolitan cooperation between cities**. The prerequisite for a successful metropolitan cooperation is the ability of each individual city involved to make use of the benefits of this cooperation.

The need for a systematic work with cities arose from the needs of the cities themselves, as identified during the RSM / Metropolitan Cooperation WG of the Ostrava Metropolitan Area (OMA), held in June 2025. This action was **highly preferred among cities** in the vote. At the same time, it was one of the recommendations of the European Urban Initiative (EUI) Peer Review of May 2025, in which Ostrava participated. The recommendation from the Peer Review was to "understand the needs of cities and municipalities in the Metropolitan Cooperation Working Group and offer them technical support/capacity building".

3.3.2. Stakeholder Engagement and Governance

Partners from cities that are members of the Metropolitan Cooperation Working Group will naturally be involved in this activity. These include all the largest OMA cities (which are co-centres of the multi-core Ostrava metropolitan area) and medium-sized cities that are natural regional centres.

Any expansion of stakeholder involvement will depend on the personnel and technical capacities of the ITI Manager's team and on the pilot testing of the action.

The **target group** of this Action consists of members of the Metropolitan Cooperation Working Group and the other local officials responsible for local development.



Pic. 4: A *Regional Stakeholder Meeting of the Ostrava Metropolitan Area*

3.3.3. Implementation

This activity, starting in 1Q/2026, is divided into two parts:

- 1) **Continuous collection of feedback on the needs of individual stakeholders** before and after quarterly working group sessions (direct mailing to stakeholders, responses to individually submitted needs) on the widest range of topics and areas in the field of urban development and metropolitan cooperation (questionnaire once a year, starting in June 2026).
- 2) After selecting specific topics, **specific partnerships / forums will be created**, i.e., connecting Ostrava city employees and interested parties from other OMA cities, which may include organizing seminars, sharing instructions, procedures, templates, and the possibility of inviting external experts.

The topics may be content-related (public spaces, greenery, housing, transport), process-related (public procurement, etc.) or mixed (preparation/updating of city strategies).

3.3.4. Funding & Resource Mobilization

Lower costs are expected, within the framework of the **already existing activities of the ITI and metropolitan cooperation Unit** (covered by the EU project for ITI management) or within the framework of the **regular activities of the Strategic Planning Unit of Ostrava City Hall** (0,5 FTE for internal staff, 5 expert days / year). As in-house staff will be mainly involved, the estimated costs are low tens of thousands of CZK per year.

3.3.5. Monitoring and Evaluation

The progress of activities carried out under this action will be regularly monitored in the RSM, where OMA partners will have the opportunity to identify their challenges, express their needs, and evaluate joint activities.

KPI #1: annually / 1 questionnaire evaluation of feedback on the activities of the Metropolitan Cooperation Working Group

KPI #2: creation of 2 partnerships / thematic forums by end of 2027 that will systematically deepen cooperation and mutual learning

KPI #3: Average satisfaction score >4.0 (5 being the highest score)

3.3.6. Challenges & Risk Mitigation

A possible risk could be delays or conflicts caused by the complexity of cooperation between different municipalities with different structures and approaches.
This risk will be prevented by mutually open and honest communication.

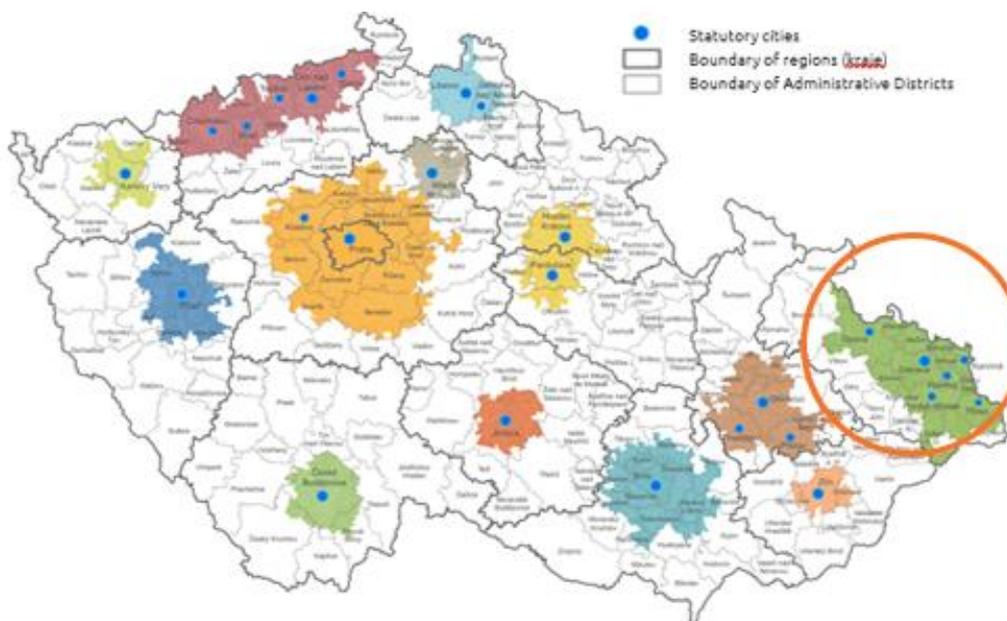
Another risk may be technical and personnel undercapacity within the city of Ostrava or among partners from the cities to which the support is to be directed.
This risk will be prevented by communicating with the political leadership of the cities in the OMA Strategy Steering Committees about the usefulness of involving their city employees in these learning activities.

3.4. ACTION 4 - M&E, indicator system, metropolitan data platform

3.4.1. Needs Assessment

One of the important elements of metropolitan governance and cooperation, which is also mentioned in the document "Strategy for Strengthening Metropolitan Cooperation and Governance in Central Europe," is the area of data, whether it will be improving existing sets of indicators used in monitoring and measuring progress in implementing the integrated strategy, or **creating urban or metropolitan data platforms** for sharing data on the metropolitan area and for stakeholders in the metropolitan area.

This was also one of the recommendations of the European Urban Initiative (EUI) Peer Review of May 2025, in which Ostrava participated. The Peer Review recommended establishing an urban data platform and taking steps to develop a **coherent set of indicators** for the integrated strategy.



Pic. 6: The Ostrava Metropolitan Area (ITI territory) on the background of the Czech Republic

3.4.2. Stakeholder Engagement and Governance

The ITI Manager's team will be responsible for managing this activity. The Regional Stakeholder Meeting of the Ostrava Metropolitan Area (RSM), Metropolitan Cooperation Working Group respectively, will act as an opponent group and a significant user of the outputs of this activity.

3.4.3. Implementation

The activity comprises two sub-activities:

1) 2026-2027: Implementing steps to create a metropolitan data platform in the form of “open data” / data inventory (ITI Team), preparation and launch of MVP (*minimum viable product*) platform (municipal IT company, City of Ostrava), evaluation after launching the data platform (ITI Team), implementation of evaluation findings (municipal IT company).

2) 2026: Improving the indicator system of the integrated OMA strategy - adding indicators for measures that are not part of the ITI tool and linking them to ITI measures.

These sub-activities will be conducted by the ITI Team (Unit of ITI and metropolitan cooperation, City of Ostrava).

3.4.4. Funding & Resource Mobilization

The action will be covered by 0,2 FTE and possible other costs will be covered by funds for managing ITI (OP Technical Assistance) or from Ostrava municipal budget (in case of external public contract tens of thousands CZK).

3.4.5. Monitoring and Evaluation

The progress of activities carried out under this action will be regularly monitored by the Regional Stakeholder Meeting of the Ostrava Metropolitan Area (RSM) / MCWG. Cities and towns of the Ostrava Metropolitan Area will be the **main beneficiaries** of the above activities.

KPI #1: January 2027 / launch of the metropolitan data platform

KPI #2: publication of the indicator system for each priority axis (quarterly)

3.4.6. Challenges & Risk Mitigation

Possible problems with the **IT department** regarding technical or time-related issues with the implementation of the data platform will be addressed through consistent communication of the agreed schedule or, if necessary, through negotiations between senior staff.

In case of technical constraints by implementing the metropolitan data platform, **the municipal IT company** will be replaced by an external company.

Another risk may be the workload of the **ITI Manager's team**. The solution to this risk is a better time management and task prioritization.



Pic. 5: Ostrava City Hall

3.5. ACTION 5 - SUMP for the Ostrava urban node with metropolitan reach

3.5.1. Needs Assessment

Regulation (EU) 2024/1679 of the European Parliament and of the Council of 13 June 2024 on Union guidelines for the development of the trans-European transport network (TEN-T Regulation), approved on June 13, 2024, stipulates that by December 31, 2027, every urban node must have a SUMP (Sustainable Urban Mobility Plan) that also covers the relevant functional area.



Pic. 6: Public traffic in Ostrava

In agreement with the Ministry of Transport, the functional urban area will be defined on the basis of the current metropolitan areas and agglomerations defined in the Czech Regional Development Strategy 2021-2027.

Due to the short time available for preparing the planning document with the defined OMA perimeter, strong cooperation is needed between key stakeholders from the cities that are part of the Metropolitan Cooperation WG.

This activity was **evaluated by the participating cities and towns** of the Ostrava Metropolitan Area at the Regional Stakeholder Meeting in June 2025 as a priority for inclusion in the MECOG-CE Action Plan.

3.5.2. Stakeholder Engagement and Governance

The most suitable format for stakeholder involvement and management/monitoring of this activity appears to be the Metropolitan Cooperation Working Group (the Regional Stakeholder Meeting / RSM under the MECOG-CE project). This working group primarily involves other cores of the **Ostrava multi-core metropolitan area**, but possibly also other significant cities and towns (middle-sized regional centres).

Depending on their specialization, the target group may be **employees of the transport and strategic development departments in the involved municipalities** (as the SUMP is supposed to be both a transport plan and a strategic document).

3.5.3. Implementation

The creation of a SUMP with **agglomeration / metropolitan reach** can begin after the Ministry of Transport announces the minimum requirements for the creation of this document (expected at the end of February 2026).

The works start in 2Q/2026. There will be analytical part provided, links to regional transport planning documents (regional transport service plan, regional cycle path plan and so on) and links to SUMP of other OMA cities.

Work on SUMP with metropolitan reach is provided by the city of Ostrava and other partners are welcome to monitor and comment the on-going activities. In June 2027 the agglomeration SUMP has to be approved by the Ostrava City Council and submitted to the Ministry of Transport for approval.

Cooperation will take place at the level of the review group (comments and remarks on the partial outputs of the study) and in case of needs of **obtaining and supplying input information** for specific chapters of the document and broader discussion on the form of the document.

3.5.4. Funding & Resource Mobilization

It is assumed that the costs will be covered by the City of Ostrava as the entity **responsible for preparing the document** (tens of thousands CZK). If possible, it could be co-financed by the Ministry of Transport.

3.5.5. Monitoring and Evaluation

KPI #1: December 2027 - SUMP adopted

KPI #2: 3 meetings of the Metropolitan Cooperation Working Group / RSM with the SUMP agenda

3.5.6. Challenges & Risk Mitigation

A possible risk could be delays or conflicts caused by the complexity of cooperation between different municipalities with different structures and approaches.

This risk will be prevented by **open and honest communication**.



Pic. 7: Steps into the future